

School of Engineering

# WRITTEN EXAMINATION

Credits for written examination 3hp			
Examination time 1430-1830			
r for each teacher.			
Take a new sheet of paper when starting a new question (part questions			
Write only on one side of the paper.			
Write your name and personal ID No. on all pages you hand in.			
Use page numbering.			
Don't use a red pen.			
s with a cross on the cover sheet.			



#### Grade points

Grading results U, G, VG	Grading results: A-F
U = less than 6p/Part	A = 4*VG
G = 6-10p/Part	B = 3*VG + 1G
VG=11-15p/Part	C = 2*VG + 2*G
	D = 1 VG + 3*G
	E = 4*G
	F = Less than G on any Part

Grading limits to get the least pass are required G on each part A, B, C and D. If any part is judged as U, all parts must be re-examined.

Examination results should be made public within 18 working days  $Good\ luck!$ 

Total number of pages 7



# Part A (questions 1, 2) General questions Total 15p

# Question 1 MUDA, MURA, MURI 9p

- a) Muda is an expression of waste, in the course we have discussed 7+1 waste, name 5 of the wastes and explain how can we detect each of them? (5p)
- b) Explain what Mura means and give one example Mura. (2p)
- c) Explain what MURI means and give one examples of Muri. (2p)

# Question 2 Takt time and cycle time 6p

- a) Explain what the purpose of Takt-time is and which 2 parameters you need to calculate the Takt time. (3p)
- b) Define and explain cycle time. (2p)
- c) Define and explain throughput time. (1p)



# Part B (question 3,4,5) Production preparation Total 15p

## **Question 3 Process planning 6p**

Process planning could be described as follows:

Process planning or production preparation means the function that prepare, adjust and modifies product structures, as well as documentations for manufacturing, in terms of operational sequences and operating hours.

Give 3 examples and describe possible obstacles or limitations from the current <u>manufacturing processes</u> that could affect the process planning for the new product. (6p)

## **Question 4 Plant layout 6p**

Explain thoroughly and discuss **2** different plant layouts, one of them should be line-based the other one is of your own choice.

The explanations should include which process types are suitable for those 2 different layouts. (6p)

## Question 5 Automation 3p

Automation in a really wide sense could regard both automatic machining as well as automatic identification and data capture.

**Give 3 small examples** of where in a manufacturing process it could be useful to atomize manual work and argue why it would be beneficial. (3p)



### Part C (questions 6, 7) Production and problem solving Total 15p

#### Question 6) Leveling (9p)

Right now, your company can produce 1000 items per day and you produce 5 days per week. They have time for 3 changeovers in the process per month. For 1 month, you produce a total of 20,000 items (20 working days per month). The demand during this month can be seen in the table below:

Article	Number per months
А	10000
В	8000
С	2000

The person responsible for the planning has chosen to produce first 10000 A then 8000 B and then 2000 C, after that the person starts with A again and so on.

## a) Motivate what is good about this planning. (2p)

The customer now wants to go from having a locked plan of 1 months to 1 week and maybe further down to only 1 day. Locked means that the customer is not allowed to change her plan. This probably means that you need to change the production plan and how you level out your production.

- b) **Describe** how you should plan to cope with 1 week and 1-day locked plan respectively. (Leveling the production correctly regarding to lower the waiting time) (2p)
- c) **Describe a clear requirement** that this entails for the process and **motivate** this. (2p)
- d) **Describe a tool / method** that can help you more easily meet the requirement in 6C above. **Also give a motivation** for why it helps you (3p)



### **Question 7 Problem solving 6p**

Using the PDCA- circle or the Deeming wheel is a good way to organize continuous improvement. The first phase P is Plan, where problems are defined investigated and solutions to problems are suggested.

Discuss **three (3) different tools** which could be used in purpose of problem solving in the Plan phase of PDCA-circle. (6p)



#### Part D (questions 8, 9) Production logistics Total 15p

#### **Question 8 Production planning 8p**

The MRP II model separates planning activities in 4 different levels, where the Master production schedule is the actual starting point for planning production.

 a) This schedule/plan should answer to 4 specific questions. The first is which product we should produce. Which are the following 3 questions?
 (3p)

The picture below describes the balance between assets and demand which has to be accomplished by the master production planning.

- b) What is meant by assets and demand. (2p)
- c) Explain possible consequences in case of an unbalanced situation. (3p)

Balance between assets and demand

Demand • •	As •	ssets 

#### Question 9 Kanban systems 7p

- a) Describe thoroughly a Kanban system and explain the function of it. (4p)
- b) Describe a reordering point-system both in words and with a figure. (3p)